



Request for Proposals: EmPower Massachusetts Program: Fiscal Year 2023 Implementation Grants

Date of Issue: July 29, 2022

Proposals Due:

Round 1 - October 21, 2022 and

Round 2 – April 14, 2023

Total Funding Available: Applicants are eligible for grants up to \$150,000. See Section 9 for more details.

All proposals must be submitted to:

empower@masscec.com

Note: MassCEC is offering a parallel [Request for Proposals for 2023 Innovation and Capacity Building Grants](#) see [EmPower Website](#) for more [details](#).

1. SUMMARY OF OPPORTUNITY

Through this Request for Proposals (“RFP”), the Massachusetts Clean Energy Center (“MassCEC”) is launching a second year of opportunities for the EmPower Massachusetts Program (“EmPower Mass” or “the Program”). The Program is an overarching initiative aimed at the exploration, development, and implementation of innovative program models or projects that will provide access to the benefits of clean energy or reduce energy burden for previously underserved or vulnerable populations in the Commonwealth. For this RFP, such populations are collectively called “Priority Groups.” A more complete definition of Priority Groups can be found in Section 3 of this RFP.

Stakeholder outreach and engagement is a core component of EmPower Mass design and operation. As part of the application process, MassCEC will offer workshops, office hours, and optional application review for potential applicants. See Section 8 for more details on resources and support for potential Applicants.

The Program has two funding opportunities:

- Innovation & Capacity Building Grants; and
- Implementation Grants (this RFP).

Through this RFP, MassCEC seeks applications for **Implementation Grant funding** from community-based organizations, individuals, and other groups with a history of working with Priority Groups (collectively called “Applicants” and defined in Section 6). This opportunity will provide funding for the **implementation of innovative program models or projects**. The goals of each program model or project should be increasing access to the benefits of clean energy and/or reducing energy burden to Priority Groups. Further details about the Program are outlined in Section 3.

MassCEC anticipates awarding 10-14 grants (depending on the size of the Awards) through this RFP. Applications are due by October 21, 2022 for the first round and April 14, 2023 for the second round.

2. ABOUT MASSCEC

MassCEC is a state economic development agency dedicated to accelerating the growth of the clean energy sector across the Commonwealth to spur job creation, deliver statewide environmental benefits and to secure long-term economic growth for the people of Massachusetts. MassCEC works to increase the adoption of clean energy while driving down

costs and delivering financial, environmental, and economic development benefits to energy users and utility customers across the state.

MassCEC is committed to creating a diverse, equitable, and inclusive organization where everyone is welcomed, supported, respected, and valued. We are committed to incorporating principles of diversity, equity, inclusion, and environmental justice in all aspects of our work in order to promote the equitable distribution of the health and economic benefits of clean energy and support a diverse and inclusive clean energy industry. MassCEC strives to lead and innovate in equitable clean energy and climate solutions.

3. EMPOWER PROGRAM GOALS AND DESCRIPTION

EmPower Massachusetts Overall Program Goals:

Empower communities, organizations, and stakeholders to:

- **Identify innovative solutions** for increasing access to the benefits of clean energy and/or reducing energy burden to Priority Groups.
- **Implement innovative solutions** and continue long-term engagement strategies in Priority Groups.
- **Increase organizational capacity** to support long-term ability to identify and implement these solutions.

Program Structure:

The following information is presented to assist potential Applicants determine which aspect of the Program best suit them, which grant to apply for, and how the opportunities can supplement each other. The Program has two (2) funding opportunities and an overarching framework for stakeholder outreach and engagement:

- 1) **Stakeholder Outreach & Workshops:** MassCEC intends to continue to perform ongoing stakeholder outreach to: inform the program; explore specific topic areas and lessons learned to date from the first round of the program; foster an ongoing dialogue about the barriers and opportunities in this space; nurture opportunities for networking & partnership; and support potential Applicants in working towards applications for EmPower Mass grant opportunities. In the Program's pilot round, MassCEC held stakeholder workshops prior to application deadlines that were open to all interested parties, and plans on hosting these again. Information on how to participate in the stakeholder workshops and previous workshop discussions can be found on our website at <https://www.masscec.com/program/empower-massachusetts>.
- 2) **Funding Opportunities**
 - a. **Innovation & Capacity Building Grants:** MassCEC will provide seed funding for:

- i. the exploration, development, or refinement of innovative ideas for potential program models or projects; or
- ii. building organizational capacity to conduct community-based programs or projects.

All applications should increase access to the benefits of clean energy and/or reduce energy burden to underserved or vulnerable population Priority Groups. This is a separate funding opportunity ([found here on the EmPower website](#)) and applicants do not need to seek the Implementation Grant funding to be eligible.

- b. **Implementation Grants (this RFP):** MassCEC will provide funding for place-based or network-based programs or projects that increase access to the benefits of clean energy and/or reduce energy burden to underserved or vulnerable population Priority Groups and are ready for implementation. **This RFP is specifically for applications for the Implementation Grants.**

Through the Program MassCEC also intends to:

- Facilitate communication and relationships between organizations or individuals;
- Inform participants about relevant opportunities or programs at MassCEC or from other agencies;
- Deepen MassCEC’s relationships with community-based organizations and other organizations or individuals with a demonstrated history working with Priority Groups;
- Create and maintain an inclusive process and program structure that supports Grantees of diverse backgrounds;
- Lower barriers to access to clean energy or other environmental justice related grant opportunities, including education on clean energy and barriers to accessing to clean energy; and
- Utilize stakeholder engagement to inform future programming and policy.

Program Definitions:

- **Priority Groups:** For the purposes of this RFP and in accordance with the Program goals, MassCEC defines “Priority Groups” to include the following:
 - “Environmental Justice Populations” as defined by the Massachusetts Department of Energy and Environmental Affairs (EEA) Environmental Justice Policy. <https://www.mass.gov/doc/environmental-justice-policy6242021-update/download>.
 - “Environmental Justice (EJ) Population” means (A) a neighborhood that meets 1 or more of the following criteria: (i) the annual median household income is not more than 65% of the statewide annual median household income; (ii) minorities comprise 40% or more of the population; (iii) 25% or

more of households lack English language proficiency; or (iv) minorities comprise 25% or more of the population and the annual median household income of the municipality in which the neighborhood is located does not exceed 150% of the statewide annual median household income; or (B) a geographic portion of a neighborhood designated by the Secretary as an environmental justice population in accordance with law.

- “Minority” refers to individuals who identify themselves as Latino/Hispanic, Black/African American, Asian, Indigenous people, and people who otherwise identify as non-white.
 - “Low-income” means median household income at or below 65% of the statewide median income for Massachusetts, according to federal census data.
 - “English isolation” refers to households that are English Language Isolated according to federal census forms, or do not have an adult over the age of 14 that speaks only English or English very well.
- Environmental Justice Map Viewer: <https://arcg.is/1i9Hqn0>
 - Renters (primarily residential)
 - Communities or individuals disproportionately impacted by the COVID-19 pandemic, by the fossil-fuel based energy system, or other environmental hazards (e.g., air quality or heat)

Priority Groups may be identified by location (for example a neighborhood identified by the EJ Map linked above) and may also be identified by association (for example, a primarily African American church or religious network). If you believe you know of a population or group you believe should be considered a Priority Group and is not listed above, especially for the purposes of ensuring eligibility to apply to this grant, please reach out to Lisa Dobbs, Program Manager at empower@masscec.com to discuss your option.

- **Capacity building:** For the purposes of this RFP, “capacity building” is defined as efforts to increase the capacity of an organization to better fulfill its mission or broaden its impact. This may be done by (though is not limited to) hiring/increasing staff, offering training opportunities, or providing technical support.
- **Clean energy:** For the purposes of this RFP, “clean energy” is defined as technologies that generate renewable energy (e.g., solar PV, solar thermal), provide electrification opportunities (e.g., air source heat pumps), or reduce energy usage/load (e.g., energy efficiency). Other methods, practices, or measures that reduce greenhouse gas emissions (GHG) or improve resiliency may also be considered “clean energy” for purposes of this RFP if they have a connection to clean energy (e.g., green infrastructure, battery storage). “Access to the benefits of clean energy” could take the form of direct adoption of a clean

energy (e.g., installing solar PV on your roof), or it may take a less direct form (e.g., utility bill savings through participating in a community solar project).

- **Energy burden:** For the purposes of this RFP, “energy burden” is defined as percentage of gross household income spent on energy costs.

4. BUDGET

MassCEC anticipates awarding around ten (10) to fourteen (14) grants total or around five (5) to seven (7) grants per round of up to One Hundred Fifty Thousand Dollars (\$150,000). Applicants are encouraged to request lower amounts if less funding is needed for the proposed program model or project.

Applicants can elect to receive a limited portion of the funding upon contract signing and will receive the remainder in amounts determined by the contract based on deliverables agreed to by MassCEC and selected Applicants (see Attachment 3 Sample Agreement for examples). Applicants will have an opportunity to clarify specific budget needs in their application.

Applicants may seek funding through this RFP to supplement a program or project that is also receiving other incentives, grants, or investments. This includes previous awards under the EmPower program. There will be an opportunity to clarify this in the Application. A listing of complimentary funding opportunities that we are aware of are listed in the Resources section of our website <https://www.masscec.com/program/empower-massachusetts>.

5. ELIGIBLE FUNDING USES

For the Implementation Grant opportunity, Applicants must propose the implementation of innovative program models or projects. All programs or projects must focus exclusively on RFP defined Priority Groups. The expectation is that these funds would be utilized within three (3) years. MassCEC anticipates these grants will be utilized for activities including, without limitation:

- staff or individual time devoted to program or project preparation and implementation;
- marketing activities and expenses commonly associated with outreach initiatives such as purchasing marketing collateral, renting space for events, promotional mailers, and website or social media hosting costs;
- technical support needed to move projects forward;¹

¹ In-kind technical services from MassCEC: depending on the type of program applicants propose, and upon request, MassCEC may offer in-kind support instead of all or part of a cash grant. This option is meant to help Applicants for whom procurement of technical services may be challenging. Possible in-kind technical services MassCEC could provide include technical

- ongoing costs for an accountant, lawyer, or other professional services;
- costs associated with initial and/or ongoing Priority Group engagement, including translation services; or
- direct capital costs such as system installation or grants.
 - **Note:** Up to 25% of your funding request budget can be allotted towards capital costs such as clean energy system installations or grants to community members to install clean energy systems. “Budget” is defined here as the total grant request under the EmPower program and not the total budget of a potential capital project. For example: your proposal includes mini-grants to supplement ASHP or solar PV installs in a community, as part of a broader initiative to “seed” these installs in Priority Group populations, increase education, and seek representative energy ambassadors to promote these technologies. You request \$100,000 under an Implementation Grant for this program, and therefore \$25,000 can be utilized for these grants.²

For **the Implementation Grant funding**, MassCEC is interested in funding a range of innovative program models and projects. Below is an initial list of possible focus areas for program or project implementation:

- Leveraging existing incentive programs such as [SMART](#), [Mass Save®](#) incentives (rebates, home energy assessments and weatherization, HEAT Loan & barrier remediation grants, ConnectedSolutions, income-eligible programs), [Clean Peak Standard](#), [Commercial-PACE](#), [Department of Energy](#), [Environmental Protection Agency](#), or [Massachusetts Department of Environmental Protection](#), or [Department of Agriculture Grants](#)) and MassCEC’s [Internship](#) & [Vocational Internship](#) programs and [Workforce Equity](#) programs for the purposes of supporting a program or project.
- Addressing renter populations through solutions that target landlord investments, particularly campaigns that should seek to minimize the displacement of existing communities.
- Testing innovative finance or partnership models, including on-bill financing, methods for taking advantage of tax incentives, green leasing, or revolving funds.
- Providing public health and air-quality (indoor or outdoor) benefits, especially in communities that suffer from disproportionate negative public health outcomes such as asthma.
- Exploring approaches that provide additional benefits beyond access to the benefits of clean energy, such as job training opportunities or increasing resilience in communities with Priority Groups.

assistance for seeking an installer partner for your program, more in-depth clean energy training, resource development, system design, or evaluation. **Applicants must discuss this with MassCEC prior to application and must submit documented requests for all in-kind support through the application process.**

² This is provided as an example and does not necessarily reflect an application that would be selected for funding under this RFP.

For details on successful applications to the first year of EmPower Mass, visit <https://www.masscec.com/program/empower-massachusetts> which contains the first year awardee story map for our first year of funded projects. We'll also host a developing list of ideas and examples from similar grant opportunities.

If you are unsure if your program or project proposal is appropriate for this grant opportunity, you would like to clarify whether your target community meets the Program's definition for Priority Group, or you have additional questions regarding the grant process, please contact Lisa Dobbs, Program Manager at empower@masscec.com.

6. WHO IS ELIGIBLE TO APPLY?

Organizations, individuals, or a partnership/team are eligible to apply and are collectively termed "Applicants." If there are multiple parties that are jointly applying, one party should take on the role of leading the application team ("Lead Applicant"). If a single organization or individual is applying for this opportunity, that organization or individual would also be the Lead Applicant. The Lead Applicant will sign Attachment 1, contract with MassCEC (if selected), and receive funds from MassCEC. The following entities are eligible to serve as a Lead Applicant with the following conditions:

- Community-based entities or individuals (often referred to as community-based organizations) such as community action partnerships, neighborhood revitalization organizations, advocacy groups, affordable housing providers, affordable housing developers, and non-profits.
 - Note: If your organization is not an entity with the ability to hire staff or receive funds, consider forming a partnership with another group that can act as a fiscal agent and Lead Applicant for the application. If you need assistance in finding a fiscal agent, contact MassCEC to see if we can assist.
- Public entities such as municipalities (includes municipal lighting plant communities) and regional planning agencies. Note: Public entities must partner with at least one non-profit community-based entity.
- For profit entities such as clean energy installers, energy efficiency, or home performance contractors, technical or workforce training organizations, financial institutions, or other clean energy practitioners. **Note:** For-profit entities must partner with at least one non-profit community-based entity.
- Any Applicants may choose to form additional partnerships beyond what is required above.

Additional eligibility notes:

- Applicants must have a demonstrated history working or living within, and/or engaging with at least one of the Program’s Priority Groups.
- Applicants are not required to have experience in clean energy.
 - Applicants without prior experience in clean energy are encouraged to review this [Clean Energy 101 primer](#) and review our resources on the EmPower Mass website.
 - This does not apply to clean energy installers or contractors, who must meet industry and state standards for their relevant clean energy technology.
- Applicants must submit a proposal that involves one or more RFP defined Priority Group(s).
- Applicants to this grant opportunity may apply to the parallel grant opportunity under the Program, [Request for Proposals: EmPower Massachusetts Program: Innovation & Capacity Building Grants](#). However, each application must be focused on a different program model or project. For example, you and/or your team may have a project ready for implementation and may also have a separate idea you would like to explore for future implementation. Both applications must demonstrate adequate organizational capacity to complete both concurrently.
- Grant awardees for the 2023 Implementation Grants are eligible to apply for future EmPower Mass Implementation grants with different program models or projects or new iterations of their prior EmPower program models or projects.

MassCEC is interested in supporting the facilitation of partnerships whenever possible. Please reach out if you would like assistance.

7. ESTIMATED TIMELINE FOR IMPLEMENTATION GRANTS

This timeline is subject to change at MassCEC’s discretion, and notification timelines may vary based on the number of applications.

Release of RFP	July 29, 2022
Questions due to MassCEC via email to empower@masscec.com	August 26, 2022
Questions with Answers Posted to MassCEC Website (MassCEC will still answer questions up until the deadline)	September 5, 2022
Optional Pre-Application Review Deadline	Review Group 1: Draft applications received Review Group 1: September 16, 2022 (feedback will be provided by September 30, 2022) Review Group 2: March 17, 2023 (feedback will be provided by March 31, 2023)

Proposals Due	Review Group 1: October 21, 2022 Review Group 2: April 14, 2023
Follow up and/or Interviews of Applicants	TBD
Notification of Award	Review Group 1: November/December 2022* Review Group 2: May/June 2023

*Applicants not selected in the first review group may be given an opportunity to re-apply in the second review group.

8. HOW TO APPLY

Reminder: Please refer to Section 7 (above) for full timeline.

To apply:

- 1) First, review this RFP (and the Innovation & Capacity Building Grant RFP) to develop an understanding of the Program and opportunities.
- 2) (Optional but encouraged) Attend our informational webinars, participate in a workshop, and/or utilize other informational resources offered. See more information below regarding the resources MassCEC may be able to offer to potential Applicants.
- 3) (Optional but encouraged) Reach out to MassCEC to discuss your idea(s) and seek input or support via email (empower@masscec.com) or visit the MassCEC [EmPower Slack workspace](#). See more information below on the support MassCEC may be able to offer to potential Applicants including a one-time review of your submission.
- 4) (Optional) Submit a draft Application to MassCEC by the relevant Pre-Application Review Deadline listed in Section 5 and receive feedback from MassCEC within two weeks.
- 5) Reach out to MassCEC to indicate and discuss interest in any in-kind technical services from MassCEC (as described in section 5).
- 6) Complete the Attachment 1: EmPower Mass FY23 Signature and Acceptance form.
- 7) Complete the Attachment 2: EmPower Mass FY23 Implementation Grant Application Form
 - a. This includes confirming review of Attachment 3: EmPower Mass FY23 Template Implementation Grant Agreement
- 8) Submit the form by email to the EmPower Mass team at empower@masscec.com with **“Implementation Grant Application”** in the subject line.

Complete application submissions will be accepted for the first review group through 5:00 PM on October 21, 2022. Successful applicants will be notified of status by within 1-3 months of application. Second round applications will be accepted through 5:00 PM on April 14, 2023, and successful applicants will be notified of status within 1-3 months of selection.

MassCEC's Resources and Support for Potential Applicants:

All potential Applicants are encouraged to work with MassCEC and utilize our support when preparing an application. Applicants are encouraged to:

- **NEW: Submit for one-time pre-application review!** Applicants will have a one-time opportunity to get a review of their draft application. Please see timeline above for submission details and timeline.
 - o The pre-application review is optional.
 - o **Note:** Feedback will not indicate the likelihood that an Applicant will be selected for funding. Addressing some or all review feedback, comments, or suggestions does not guarantee selection. MassCEC reserves ultimate discretion to fund or not fund any application to the Program.
- **Explore Resources:** Resources are available on MassCEC's website to learn more about capacity building, clean energy, community engagement, identification of Priority Groups (e.g. environmental justice map viewer), available incentives & programs, and complementary grant opportunities. Applicants new to clean energy are especially encouraged to review our [Clean Energy 101 primer](#). See resources at: <https://www.masscec.com/program/empower-massachusetts>. Applicants considering implementing a community education, outreach, and/or adoption campaign may be required to engage in discussions with MassCEC about the nature of their projects, and MassCEC may be able to provide useful resources regarding the operation of such a campaign.
- **Participate in Workshops:** MassCEC will host workshops for potential Applicants to learn about clean energy solutions, brainstorm ideas that could work in their communities, and network. The workshop dates will be listed at <https://www.masscec.com/program/empower-massachusetts> as they are finalized.
- **Attend Office Hours:** MassCEC will offer an opportunity for one-on-one conversations with MassCEC staff during virtual office hours. Office hours dates will be listed at <https://www.masscec.com/program/empower-massachusetts> as they are finalized and updated on a recurring basis.
- **Connect on Slack:** MassCEC has also created a Slack workspace specifically for discussing ideas and seeking partnerships, it can be found [here](#).
- **Join Our Email List:** MassCEC will maintain an opt-in listserv that will provide Program updates, including descriptions of potential Applicants seeking partners. If you are not

on the EmPower Mass listserv, and would like to be added, email empower@masscec.com. MassCEC may also seek to facilitate relationships directly upon request. As the program evolves other opportunities may arise and will be shared on the website or through the listserv.

If you have a suggestion towards other types of support we can offer, let us know!

Electronic Accessibility:

If accessibility to a computer, the internet or software may prohibit you from submitting an electronic application, in general, or by any deadline, or if there are other challenges with accessibility such as language or writing barriers, our team is available to discuss alternative options such as video application. Please call Lisa Dobbs, Program Manager at 617-315-9367 or email at empower@masscec.com.

9. SELECTION CRITERIA

Proposals will be evaluated using the following criteria:

<p><u>Experience and Qualifications</u></p>	<ul style="list-style-type: none"> • Applicants have a demonstrated history engaging with one or more Priority Groups. • Applicant partners (community-based) have experience in successfully developing programs or projects to support one or more Priority Groups. It is not required previous program or project efforts be connected to clean energy. Applicant partners (clean energy implementors) must have demonstrated experience in clean energy.
<p><u>Innovation & Replicability</u></p>	<ul style="list-style-type: none"> • Program model or project plan for implementation is reasonably new and untested, needs assistance to become viable, or overcomes barriers in new/innovative ways. • Program model or project plan for implementation demonstrates potential for replicability in the future.
<p><u>Completeness of Proposed Approach</u></p>	<ul style="list-style-type: none"> • Plan clearly identifies Priority Groups that will be served by the program model or project. • Plan includes timeline and concrete milestones to track progress. • Plan includes specific goals and/or target outcomes for success. • Plan includes stakeholder engagement with Priority Groups. • When applicable, role and function of any partners is clarified.
<p><u>Budget</u></p>	<ul style="list-style-type: none"> • Budget amounts are reasonable, and expenses are eligible (please review clarification on capital costs on pages 5-6).

	<ul style="list-style-type: none"> Applicants have proposed a clear plan for how funds will be used to assist in implementing program model or project, including how much funding will be allotted to each project partner (if applicable).
<u>Priority Group Benefits</u>	<ul style="list-style-type: none"> Program model or project plan provides a viable direct path to increase access to the benefits of clean energy or to meaningfully reduce energy burden. Program model or project plan offers additional non-energy related co-benefits such as workforce development, job creation, improved health outcomes, or community resiliency. Note that proposals that provide non-energy related co-benefits are encouraged but not required.
<u>Diversity of Approaches</u>	<ul style="list-style-type: none"> Geographic, Technology & Model: Consideration may be given towards awarding applications from a representative spread of communities across Massachusetts, a variety of clean energy technologies, and diverse ideas/concepts. <ul style="list-style-type: none"> Note: MassCEC will consider the awardee pool for the entirety of the Program to date when considering whether an Application provides a diversity of approaches to the projects funded through the Program. Diverse Applicants are encouraged to apply, especially those that fall into the RFP defined Priority Groups themselves. Applicants may offer a statement to this regard on the application form.

10. CONTACT INFORMATION FOR QUESTIONS

For all questions on EmPower Massachusetts, please email empower@masscec.com.

11. GENERAL REQUEST FOR PROPOSALS CONDITIONS

NOTICE OF PUBLIC DISCLOSURE

As a public entity, MassCEC is subject to Massachusetts’ Public Records Law, codified at Chapter 66 of the Massachusetts General Laws. Thus, any documentary material, data, or other information received by MassCEC from an applicant is a public record subject to disclosure. Applicants shall not send MassCEC any confidential or sensitive information in response to this RFP.

DISCLAIMER & WAIVER AUTHORITY

This RFP does not commit MassCEC to award any funds, pay any costs incurred in preparing an application, or procure or contract for services or supplies. MassCEC reserves the right to accept or reject any or all applications received, waive minor irregularities in submittal requirements, modify the anticipated timeline, request modification of the application, negotiate with all qualified Applicants, cancel, or modify the RFP in part or in its entirety, or change the application guidelines, when it is in its best interests.

This RFP has been distributed electronically using MassCEC's website. It is the responsibility of Applicants to check the website for any addenda or modifications to an RFP to which they intend to respond. MassCEC accepts no liability and will provide no accommodation to Applicants who submit an application based on an out-of-date RFP document.

CONTRACT REQUIREMENTS

Upon MassCEC's authorization to proceed with the proposal, MassCEC and the awarded applicant(s) will execute a contract, substantially in the form of the Sample Agreement attached hereto as Attachment 3, which will set forth the respective roles and responsibilities of the parties.

ATTACHMENT 1: AUTHORIZED APPLICANT'S SIGNATURE AND ACCEPTANCE FORM

EmPower Massachusetts Program: Implementation Grants (the "RFP")

The undersigned is a duly authorized representative of the Lead Applicant named below. The undersigned has read and understands the RFP requirements and acknowledges and confirms that the Lead Applicant and each member of its team has read and understands the RFP Requirements. The undersigned acknowledges and agrees that all of the terms and conditions of the RFP are mandatory.

The undersigned and the Lead Applicant and each member of its team acknowledges and agrees that (i) all materials submitted as part of the application are subject to disclosure under the Massachusetts Public Records Law, as explained in the RFP; (ii) that the Massachusetts Clean Energy Technology Center ("MassCEC") has no obligation, and retains the sole discretion to fund or choose not to fund the application set forth herein; and (iii) that MassCEC's receipt of the application does not imply any promise of funding at any time.

The undersigned and each member of the Lead Applicant's team understands that, if the Application is selected by MassCEC pursuant to this RFP, the Applicant will execute and deliver an agreement to be provided by MassCEC that shall set forth the terms and conditions, together the respective roles and responsibilities of the Applicant, and each member of its team, and MassCEC, with respect to the project described in the RFP.

I certify that the statements made in this Application, including all attachments and exhibits, are true and correct.

Lead Applicant Organization: _____

Authorized Representative: _____
(Printed Name of Authorized Representative)

(Signature of Applicant or Authorized Representative)

(Title)

Date: _____

ATTACHMENT 2: EMPOWER MASSACHUSETTS IMPLEMENTATION GRANT
APPLICATION FORM

Attached separately.

ATTACHMENT 3: SAMPLE AGREEMENT & PROJECT SCOPE OF WORK

Attached separately.