

**DRAFT**

**MINUTES  
MASSACHUSETTS CLEAN ENERGY TECHNOLOGY CENTER  
BOARD MEETING**

**October 16, 2025**

**Directors:** Secretary Rebecca Tepper, EEA, Chair  
Secretary Eric Paley, EOED  
Secretary Lauren Jones, LWD  
Assistant Secretary Kaitlyn Connors, Designee of Secretary Matthew Gorzkowicz, A&F (Remote)  
Dr. Yanlai Chen, Designee of President of the University of Massachusetts Martin Meehan (Remote)  
Mr. Ed O'Sullivan, MassHire North Shore Workforce Board  
Commissioner Elizabeth Mahony, DOER  
Mr. Sven Karlsson, Previvor Edge  
Dr. Aisha Francis, Franklin Cummings Tech (Remote)  
Mr. Tom Galvin, RESHydro  
Rear Admiral Francis McDonald, Massachusetts Maritime Academy  
Ms. Lisa Theriault, IBEW Local/National Electrical Contractors Association (Remote)  
Dr. John Cook, Springfield Technical Community College  
Dr. Grace Wang, Worcester Polytechnic Institute (Remote)

**Staff:** Dr. Emily Reichert, CEO  
John Hitt, General Counsel and Board Secretary  
Alexandra Zaltman, Chief of Staff  
Brooke Barton, COO  
Summer Zeh, Esq., Deputy General Counsel and Assistant Board Secretary  
Jaclyn Leslie, CFO and Board Treasurer  
Jennifer LeBlond, Managing Director  
Leslie Nash, Senior Program Director  
Sarah Kostecki, Director  
Rachel Ackerman, Senior Director  
Michelle Beadle

A meeting of the Massachusetts Clean Energy Technology Center ("MassCEC") Board of Directors (the "Board") was held on October 16, 2025, in person and via remote video conference. All participants could hear and be heard by each other throughout the meeting.

Seeing a quorum, Secretary Rebecca Tepper, Board Chair, called the meeting to order at 10:02.

## **I. Approval of Meeting Minutes of the August 14, 2025 Board Meeting**

As the first order of business, the Board reviewed the draft minutes of the August 14, 2025, meeting. Upon a motion duly made and seconded, the following roll call vote was taken:

Secretary Tepper: Yea  
Secretary Paley: Abstain  
Secretary Jones: Yea  
Commissioner Mahony: Yea  
Assistant Secretary Connors: Yea  
Mr. O'Sullivan: Yea  
Mr. Karlsson: Abstain  
Mr. Galvin: Yea  
Admiral McDonald: Yea  
Ms. Theriault: Yea  
Dr. Cook: Yea  
Dr. Wang: Yea

With 12 yeas, 2 abstains, and 0 nays, it was VOTED, without further discussion or abstention:

**To adopt the Meeting Minutes from the August 14, 2025 Meeting of the MassCEC Board of Directors.**

## **II. Update from Chair and CEO; Board Member Recognitions and Introductions**

Secretary Tepper expressed the Board's deep appreciation for the contributions and commitments of two departing Board Members, Bob Haber and Terry Moran, during their tenures on the Board. She also welcomed the Board's new members.

[Dr. Francis and Dr. Chen joined at 10:07 am]

Secretary Tepper informed the Board about a recent solar summit hosted by Governor Maura Healey and intended to bring together industry leaders to discuss how the state can support solar and attract investment to Massachusetts. She also described resilience grants that EEA has provided to help communities prepare their infrastructure for changing weather. Finally, she provided an update on the Administration's energy affordability bill.

Dr. Emily Reichert, Chief Executive Officer, welcomed four new Board members, Secretary Paley, Dr. Wong, Mr. O'Sullivan, and Mr. Karlsson. She expressed her appreciation to Bob Haber and Terry Moran for their service to the Board and the organization. She then invited new Board members to introduce themselves.

Dr. Reichert noted that two Board members, Admiral McDonald and Mr. Galvin, have agreed to serve as facility liaisons to the Board. These Board members will be briefed in detail regarding matters related to MassCEC's infrastructure portfolio, including the New Bedford Marine Commerce Terminal, the Salem Wind Port, the Boston office, and the Wind Technology Testing Center.

Dr. Reichert briefly described the impact of the \$7.6 billion in cuts to Department of Energy grants that were announced recently. Two MassCEC portfolio companies are directly impacted. MassCEC has reached out to them to offer support.

### **III. Accelerating Decarbonization Authorization of Additional Funds**

Next, Rachel Ackerman, Senior Director, presented a request for the authorization of \$10 million from the Department of Environmental Protection to support medium- and heavy-duty vehicle charging hubs. In response to a Board member question, Ms. Ackerman described how this program complements MassCEC's electric school bus program. She also described how MassCEC provides technical support to fleets during and after installation. Ms. Ackerman described how MassCEC has mitigated supply chain issues by taking advantage of wholesale and bulk purchasing.

Upon a motion duly made and seconded, the following roll call vote was taken:

Secretary Tepper: Yea  
Secretary Paley: Yea  
Secretary Jones: Yea  
Commissioner Mahony: Yea  
Assistant Secretary Connors: Yea  
Dr. Chen: Yea  
Mr. O'Sullivan: Yea  
Mr. Karlsson: Yea  
Dr. Francis: Yea  
Mr. Galvin: Yea  
Admiral McDonald: Yea  
Ms. Theriault: Yea  
Dr. Cook: Yea  
Dr. Wang: Yea

With 14 yeas and 0 nays, it was unanimously VOTED, without further discussion or abstention:

**To authorize MassCEC, by its Chief Executive Officer, to award and expend up to \$10,000,000 of additional funding for the FY26 Accelerating Decarbonization Division Programming and (i) to enter into contracts and issue individual awards under the program in a manner consistent with the staff memorandum and (ii) to make program modifications, including modifications to award levels, provided that such modifications are consistent with the program goals set forth in the staff memorandum.**

### **IV. MassCEC Year End FY25 Financial Reporting**

Jaclyn Leslie, Chief Financial Officer, presented the year-end FY25 financial reporting. MassCEC ended the year ahead of budget. The two consistent stable sources of funding—surcharge collections and equity workforce—came in on budget. The predominant cause of fluctuations in reporting are one-time sources of funding that are transferred to MassCEC for a specific use determined by the funder.

Investment returns continue to track ahead of budget. Expenses tracked behind budgets driven by delayed hiring, fewer staff positions, and a favorable benefits renewal. Grant payments came in largely under budgeted primarily due to federal actions that created uncertainty. Ms. Leslie described how federal funding impacts MassCEC funding, for example cancelled matching funds, in response to a Board question.

In response to a Board member question, Ms. Leslie explained that MassCEC attempts to cover the costs of administering externally-funded programs but sometimes MassCEC is not able to get the full amount covered.

## **V. Climatetech Economic Development Plan Implementation Update**

Leslie Nash, Senior Program Director, presented an update on the Mass Climatetech Economic Development Strategy. Ms. Nash highlighted some achievements under the strategy since it was launched. Examples include MassCEC's Testing and Demonstration Assets program and Ocean Innovation Network program, as well as Business Front Door launched by EOED.

Ms. Nash provided an update on the Climatetech Corridor Roadshows. The roadshows bring together regional stakeholders to fortify the climatetech ecosystem. Ms. Nash addressed a Board question about resource constraints in implementing the strategy. MassCEC is first focused on achieving portions of the strategy that it can with the resources currently available. Later stages of the strategy may require additional resources.

## **VI. Grantee and Program Spotlight: Tech-to-Market**

Next, Ms. Nash delivered grantee spotlights from MassCEC's Tech-to-Market program. Metro Mobility provides technology that enables e-bikes and charging stations to be lower cost and more accessible. In an example of how MassCEC programs complement each other, Metro Mobility has progressed through various grant programs at MassCEC from Tech-to-Market, to Transportation, to Workforce Development.

She then highlighted AM Batteries, which is developing an affordable battery manufacturing process. AM Batteries has benefited from MassCEC support since 2017 and has successfully scaled its technology.

There was a Board discussion of how the Commonwealth can support emerging technologies, like quantum computing and robotics.

Finally, Ms. Nash highlighted CriticalMass, a new MassCEC program designed to assist start-ups during the transition from demonstration to commercial deployment. The program is a first-of-its-kind that matches start-ups with established partners, like higher education institutions, that can support deployment of the start-up technology.

## **VII. Year End FY25 Metrics Reporting**

Sarah Kostecki, Director of Data and Business Intelligence, presented the year end FY25 metrics achievement. She reviewed the three metrics categories: funding awarded, funding leveraged, and

funding underrepresented populations and communities. All three metric categories exceeded FY25 targets. Next, Ms. Kostecki presented the FY26 targets. The FY26 targets remain level with FY25 targets in large part due to the impact of uncertainty at the federal level.

There was a discussion related to budgeted funding in FY26 as compared to what the organization may reasonably expect to receive in FY26. Multiple staff members, including Ms. Leslie and Dr. Reichert, explained that unplanned outside funding is difficult for the organization to predict year to year.

Finally, Ms. Kostecki presented the FY26 data priorities. She updated the Board on the status of the centralized CRM and grants management system implementation project. MassCEC has been leveraging knowledge from EOED which engaged in a similar effort. Lastly, Ms. Kostecki delivered an update on MassCEC's effort to create a GIS map of the organization's place-based impact.

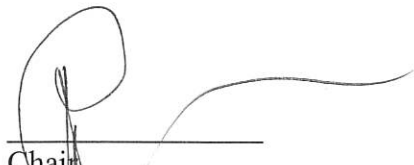
### **VIII. Adjourn**


Upon a motion duly made and seconded, the following roll call vote was taken:

Secretary Tepper: Yea  
Secretary Paley: Yea  
Secretary Jones: Yea  
Commissioner Mahony: Yea  
Assistant Secretary Connors: Yea  
Dr. Chen: Yea  
Mr. O'Sullivan: Yea  
Mr. Karlsson: Yea  
Dr. Francis: Yea  
Mr. Galvin: Yea  
Admiral McDonald: Yea  
Ms. Theriault: Yea  
Dr. Cook: Yea  
Dr. Wang: Yea

With 14 yeas and 0 nays, it was unanimously VOTED, without further discussion or abstention, at 11:32:

**To adjourn.**

  
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Chair

  
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Secretary

### **Public Meeting Documents and Exhibits:**

Meeting Agenda  
Prior Meeting Minutes

Accelerating Decarbonization: Authorization of Additional External Funds PowerPoint and Memorandum  
MassCEC Year End FY25 Financial Reporting PowerPoint  
Update on Implementation of the MA Climatetech Economic Development Strategy PowerPoint  
Emerging Climatetech Update: Tech-to-Market Grantee Spotlight PowerPoint  
Organization Metrics Update PowerPoint